

FILE COPY



**CERTIFICATE OF INCORPORATION
OF A
PRIVATE LIMITED COMPANY**

Company Number **13983513**

The Registrar of Companies for England and Wales, hereby certifies that

**INTERNATIONAL ASSOCIATION ON COLLABORATION IN
ARBITRATION MATTERS**

is this day incorporated under the Companies Act 2006 as a private company, that the company is limited by guarantee, and the situation of its registered office is in England and Wales

Given at Companies House, Cardiff, on **17th March 2022**



N13983513K



Companies House



**THE OFFICIAL SEAL OF THE
REGISTRAR OF COMPANIES**